



June 17, 2005

Mr. Masamori  
Deputy General Manager  
Mitsubishi Heavy Industries, LTD  
Kobe Shipyard & Machinery Works  
1-1, Wadasaki-Cho-Chome, Hyogo-ku  
Kobe 652-8585 Japan

Dear Mr Masamori:

Thank you and your organization for fabricating replacement reactor vessel closure heads for the Nuclear Management Company (NMC). I know that things have not always been as good as they are today. From the beginning of the project we all had much to learn from each other. But through a commitment to do the right thing and good communication we have overcome much of the obstacles that once existed. Evidence of our success includes:

- a. MHI delivery of four (4) reactor vessel heads on time and on budget,
- b. Supporting QADP and paper work,
- c. Procedures that have been reviewed by Westinghouse Electric Company and NMC with comments incorporated, and
- d. Implementation of QC hold and witness points consistent with Nuclear Regulatory Commission expectations defined in Inspection Manual 71077.

Through this difficult project, MHI has treated NMC employees with patients and professionalism. For this, we are thankful and will remember your hospitality throughout our careers. Your organization has earned our respect.

Shrink fit for PINGP 1 represents the beginning of the end of this project. In a short few months MHI will deliver the final replacement reactor vessel head to NMC. Completion of this project represents a great success for NMC. But it also represents a time of sadness as NMC employees will be returning back to the USA and will miss the friendships that have been established here in Kobe. This trip will likely be the last time that I have the privilege of interfacing with MHI here in Kobe as an NMC employee as the sale of KNPP is expected to occur coincident with my return to the USA and I will become a Dominion employee.

In my departure I hope each MHI employee will continue to support the success of the project with the full knowledge that NMC is extremely pleased with the overall performance of MHI. Your organization has successfully responded to our needs. I wish MHI the best of success in the future. When other utilities inquire regarding MHI's capabilities I will be able to provide them with a good report.

Perhaps I will have the privilege of working with your organization again on another project in the future.

Sincerely,

Charles A. Tomes  
NMC Fleet Lead – Replacement Reactor Vessel Closure Head Project

CC Ken-ichi Sonoda - MHI  
Hank Hoelscher - NMC